Auto Service Industry Overview Q2 2025

Mufson Howe Hunter

INVESTMENT BANKERS FOR GROWTH

Quarterly Commentary & Market Update

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The Mufson Howe Hunter Auto Aftermarket Service Sector Spotlight is designed to provide industry professionals and private equity sponsors with current market trends and important developments within the auto aftermarket segments. This quarterly report contains recent news, analysis, and M&A activity on selected companies and in-depth coverage of the primary sectors.

Last 3 Year Performance

Daily from June 2022 to June 2025

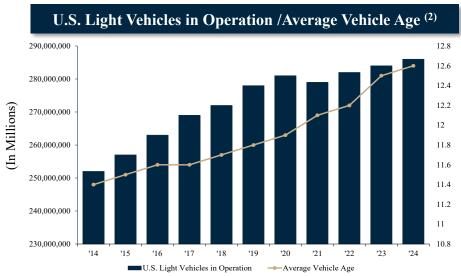
Price as Percent of Base (June 30, 2022 = 0%)

MHH Auto Aftermarket Services Index

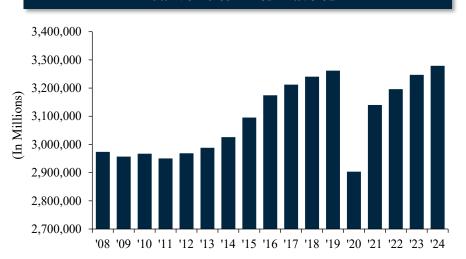


STRONG INDUSTRY FUNDAMENTALS









Key Highlights

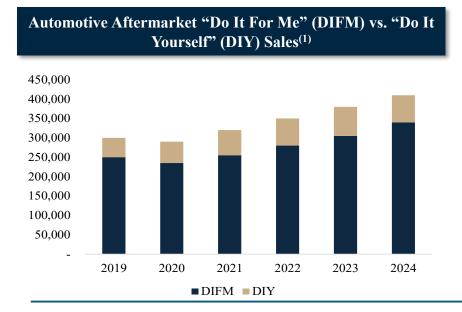
- Light vehicle sales in 2024 modestly increased vs. 2023 but are still below pre-COVID levels because of higher interest rates
- An overall growing trend in total vehicle population, with more than 280+ million vehicles on the road with an average vehicle age of 12 years old
- Vehicle miles traveled recovered from COVID period lows and rebounded to 2019 levels in 2024

FRED Economic Data, Light weight Vehicle Sales: Autos and Light Trucks (annual data)

⁽²⁾ Auto Care Association Factbook, S&P Global Mobility

⁽³⁾ Office of Highway Policy Information Traffic Volume Trends Data, Moving 12-Month Total Vehicle Miles Traveled

STRONG INDUSTRY FUNDAMENTALS (CONT'D)



| | 2019 | % (outlets) | 2023 | % (outlets) | CAGR |
|------------------------|---------|-------------|---------|-------------|--------|
| Motor Vehicle Dealers | 16,741 | 14.3% | 16,835 | 13.8% | 0.1% |
| General Repair Garages | 81,537 | 69.8% | 86,614 | 71.1% | 1.5% |
| Specialty Repair | 11,304 | 9.7% | 10,570 | 8.7% | (1.7%) |
| Oil Change/Lube | 7,284 | 6.2% | 7,865 | 6.5% | 1.9% |
| Total | 116,866 | 100.0% | 121,884 | 100.0% | |

Source: Auto Care Association Factbook

Note: The table above is not intended to be a complete list of competitors within the automotive aftermarket, which also includes (but is not limited to) online retailers and mass merchandisers.

Key Highlights

- DIFM continues to account for a significant percentage of the automotive aftermarket
- Vehicle complexity continues to drive the shift to DIFM from DIY
- Future technology advances expected to accelerate shift to **DIFM**

Key Highlights

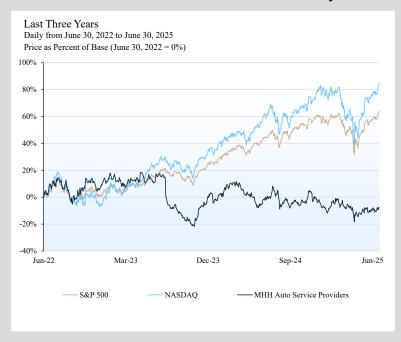
The auto aftermarket service industry is still highly fragmented, with significant opportunities consolidation for dealers, general repair garages, specialty repair stores and quick lube stores

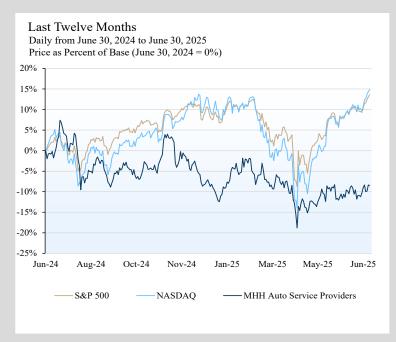
AUTOMOTIVE SERVICE PROVIDERS

QUICK-LUBE, COLLISION REPAIR, TIRE, AND GENERAL MAINTENANCE COMPANIES

Comparative Index Performance

The MHH Auto Service Providers Index increased by 2.5% in June 2025.





| Price Appreciation | 3-Year | LTM | 1-Month |
|----------------------------------|--------|-------|---------|
| MHH Auto Service Providers Index | -7.8% | -8.5% | 2.5% |
| NASDAQ | 84.7% | 14.9% | -4.0% |
| S&P 500 | 63.9% | 13.6% | 4.4% |

Source: FactSet Mufson Howe Hunter

SELECTED VALUATION METRICS MHH AUTOMOTIVE SERVICES INDEX

Automotive Aftermarket

Comparable Company Analysis

| (\$ in millions, except per share data) | | arket & Capitalization | | LTM Performance (3) | | Valuation | | Margins | | | |
|---|-----------|------------------------|-------------|---------------------|------------|-----------|-----------|-----------|--------|--------|--------|
| | | Equity | Enterprise | | | | Enterpris | se Value/ | Price/ | Gross | |
| Company | Price (1) | Value | Value (2) | Revenue | EBITDA (4) | EPS | Revenue | EBITDA | EPS | Profit | EBITDA |
| Auto Service Providers | | | | | | | | | | | |
| Valvoline, Inc. (VVV) | \$37.87 | \$4,813.7 | \$6,122.3 | \$1,674.4 | \$425.9 | \$2.06 | 3.7 x | 14.4 x | 18.4 x | 38.3% | 25.4% |
| Driven Brands Holdings, Inc. (DRVN) | 17.56 | 2,884.7 | 5,831.6 | 2,283.5 | 423.6 | (1.81) | 2.6 x | 13.8 x | NM | 35.5% | 18.5% |
| Boyd Group Services Inc (BYD-TSE) | 156.76 | 3,365.3 | 4,617.4 | 3,064.3 | 333.6 | 0.62 | 1.5 x | 13.8 x | NM | 38.3% | 10.9% |
| Mister Car Wash, Inc. (MCW) | 6.01 | 1,952.2 | 3,715.6 | 1,017.2 | 287.0 | 0.24 | 3.7 x | 12.9 x | 24.6 x | 63.0% | 28.2% |
| Monro, Inc. (MNRO) | 14.91 | 446.9 | 955.5 | 1,195.3 | 109.7 | (0.22) | 0.8 x | 8.7 x | NM | 34.9% | 9.2% |
| Mean | | \$ 2,692.56 | \$ 4,248.48 | \$ 1,846.96 | \$ 315.95 | \$ 0.18 | 2.4 x | 12.7 x | 21.5 x | 42.0% | 18.5% |
| Median | | 2,884.67 | 4,617.36 | 1,674.40 | 333.64 | 0.24 | 2.6 x | 13.8 x | 21.5 x | 38.3% | 18.5% |

NA = Not Available; NM = Not Meaningful; LTM = Latest Twelve Months ‡ = excluded from Mean and Median calculations Source: Public Filings, Press Releases and Published Research Reports.

⁽¹⁾ As of close on June 30, 2025.

⁽²⁾ Enterprise value is defined as equity value plus net debt, preferred stock and minority interests. Net Debt includes long term debt, short term debt, postretirement benefits and unfunded pensions, if applicable, less cash and cash equivalents.

⁽³⁾ As of March 31, 2025 except Driven Brand Holdings, Inc. and Montro, Inc. (March 29, 2025)

⁽⁴⁾ Excludes non-recurring and discontinued operations.

SELECTED INDUSTRY METRICS MHH AUTOMOTIVE SERVICES INDEX

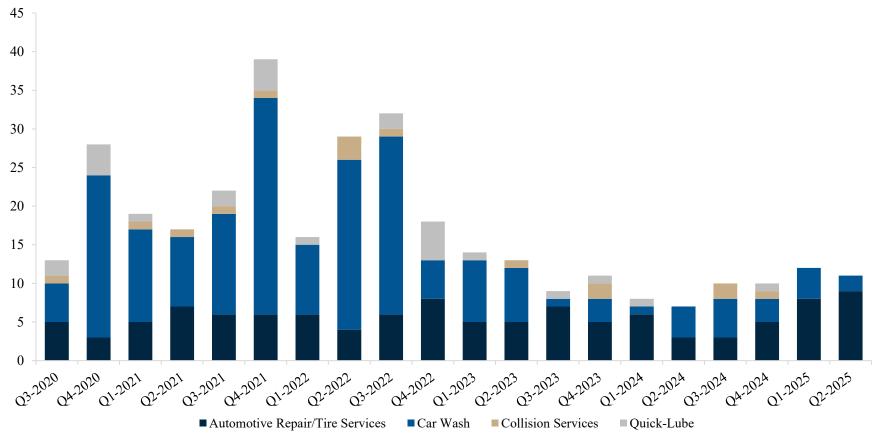
| Valvoline | CY-24 | Mar-25 | Jun-25 |
|--|-------|--------|--------|
| Same-Store Sales Growth (%) | 8.0% | 5.8% | 4.9% |
| Franchise | 7.8% | 6.6% | 5.4% |
| Corporate Owned | 8.2% | 4.8% | 4.2% |
| Store Count | 2,045 | 2,078 | 2,124 |
| Franchise | 1,113 | 1,128 | 1,141 |
| Corporate Owned | 2,045 | 950 | 983 |
| Driven Brands | | | |
| Take 5 Same-Store Sales Growth (%) | 6.8% | 8.0% | 6.6% |
| Take 5 Store Count | 1,181 | 1,203 | 1,244 |
| Franchise | 463 | 468 | 485 |
| Corporate Owned | 718 | 735 | 759 |
| Franchise Brands Same-Store Sales Growth (%) | 0.9% | -2.9% | -1.5% |
| Franchise Brands Store Count | 2,679 | 2,660 | 2,673 |
| Boyd Group | | | |
| Same-Store Sales Growth (%) | -1.8% | -2.8% | -2.1% |
| Store Count | 984 | 987 | - |
| Mr. Car Wash | | | |
| Same-Store Sales Growth (%) | 3.0% | 6.0% | 1.2% |
| Store Count | 514 | 518 | 522 |
| Monro | | | |
| Same-Store Sales Growth (%) | -6.1% | -7.2% | 5.7% |
| Store Count | 1,236 | 1,260 | 1,115 |

Key Highlights

- Valvoline delivered another quarter of 4.9% comp store sales growth and an increase in store count of 46 QoQ, primarily driven by additional corporate-owned units
- Take 5 reported another strong quarter of 6.6% comp store sales growth and an increase in store count of 41 QoQ, primarily driven by additional corporate-owned units
- Driven Brands Franchise brands generated a negative 1.5% comp store sales growth, a slight improvement from the prior quarter
- Boyd Group announced -2.1% in comp store sales decline, primarily driven by continuing declines in claims volume and overall economic uncertainty
- Mr. Car Wash reported 1.2% comp store sales growth and 4 additional units QoQ
- Monro generated 5.7% comp store sales growth, a significant improvement from their past quarters, and shut down 145 under-performing units, which account for ~12% total store footprint

M&A TRENDS IN THE INDUSTRY

DEAL COUNT FROM Q2 2020 – Q2 2025

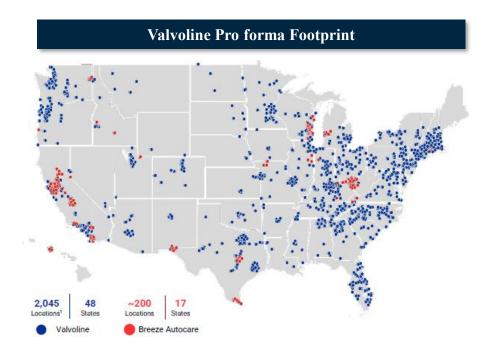


Key Highlights

- The consolidation trend in the car wash market has decelerated since the 2021-2022 high
- Auto aftermarket consolidation has seen consistent volume in the general auto repair/tire segment

SELECT M&A DEAL COMMENTARY

- In Q1 2025, Valvoline announced the acquisition of Breeze Autocare from Greenbrier Equity for \$625 million, representing a multiple of 10.7x in an effort to expand its network
 - Breeze Autocare operates ~200 company owned stores in the 17 states, enabling Valvoline to expand its footprint in Texas, California and Midwest
- This transaction solidifies Valvoline's role as a prime consolidator in the quick lube market and brings it closer to the 3,500+ store network objective that management team set



Source: Valvoline acquisition of Breeze Auto Transaction Announcement Presentation

SELECTED M&A TRANSACTIONS & NEWS

SELECT Q2 2025 AUTOMOTIVE SERVICE PROVIDERS

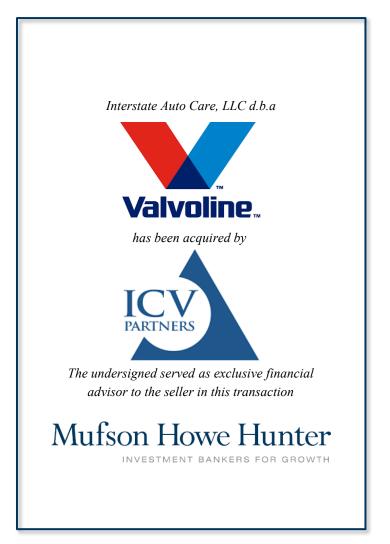
| Announced | Target | Target Description | Acquirer | Value |
|-----------|-------------------------------|---|----------------------------------|-------|
| June 11 | Autopro Auto Service, Inc. | Minnesota-based automotive maintenance and tire repair services. | AUTO SERVICE & GLASS VICTORY | ND |
| June 2 | Cleanland Car Wash LLC | Midwestern based express car washes with 45 locations. | EXPRESS ** | ND |
| June 2 | Johnny Clean Car Wash | Central Florida-based 3-Minute car washes with 3 locations. | °CO CAR WASH | ND |
| May 29 | Future Express Car Wash | Bay Area California-based car wash chain. | CAN WASH | ND |
| May 29 | Glenn Ivey, Inc. | Texas-based automotive maintenance and tire repair services. | GBIGBRAND. TIRE & SERVICE | ND |
| May 29 | Integrity Car Care LLC | Michigan-based auto wash and quick lube business. | GBIGBRAND. TIRE & SERVICE | ND |
| May 29 | Blythe Discount Tires, Inc. | California-based automotive maintenance and tire repair services. | GBIGBRAND. TIRE & SERVICE | ND |
| May 29 | Elite Tire & Suspension, Inc. | Idaho-based new and used tires, suspension, and alignment services. | GBIGBRAND. TIRE & SERVICE | ND |

SELECTED M&A TRANSACTIONS & NEWS (CONT'D) SELECT Q2 2025 AUTOMOTIVE SERVICE PROVIDERS

| Announced | Target | Target Description | Acquirer | Value |
|---------------|----------------------------------|---|----------------------------------|-------|
| May 29 | Karnes Pro Tire & Auto Center | Oklahoma-based tire and automotive repair services. | GBIGBRAND. TIRE & SERVICE | ND |
| May 13 | Reliable Auto Care | Maryland-based tire and automotive repair services. | AUTO SERVICE & GLASS VICTORY | ND |
| April 3 | Sterling Automotive (US) | California-based automotive repair services. | SBIGBRAND. TIRE & SERVICE | ND |
| April 3 | Future Express Car Wash | Bay Area California-based car wash chain. | CAR WASH | ND |

Source: FactSet

MHH AUTO AFTERMARKET TRANSACTIONS





Mufson Howe Hunter & Co. is an independent investment bank for middle-market companies. We focus on mergers and acquisitions, recapitalizations and capital raises.

Mergers & Acquisitions

- Advise buyers and sellers
- Sale of businesses, strategic acquisitions, management buy-outs and industry build-ups

Capital Raises

- Equity (control and non-control)
- Mezzanine financing
- Senior and junior debt
- Typically raise capital from banks, finance companies, private investment funds and private equity groups

Financial Advisory Services

- Analysis of business strategies and options
- Fairness opinions
- Valuations

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